Were you present at these meetings? 1 Q. 2 Α. I was not. 3 Who was present at these meetings on behalf of Ο. 4 Dad's? 5 Α. Doug Lang always would have been. 6 Q. Okay. So at some point the parties sit down and 7 start talking about Maple Leaf customers and who is going to hold onto them. Is that fair to say? 8 9 Α. Who is going to be responsible for the sales and 10 the service to that customer, yes. And do you know, when Sergeant's first showed up 11 Q. 12 at this meeting, was this done at the request of Pet Life, 13 or do you have any idea how Sergeant's showed up at the 14 table? 15 Α. It certainly wasn't at our request. 16 Ο. Was this something that was run by you before 17 Sergeant's got involved? 18 Α. (No response.) 19 Did somebody from Pet Life call you up and say, Ο. 20 hey, we're thinking about bringing in Sergeant's to help 21 with this; what do you think? Was that even discussed, or 22 did they just show up and --23 I would be the wrong person to ask that question Α. 24 to, David. 25 0. Did somebody report back to you -- Doug report

back to you and say, hey, there was somebody from Sergeant's at this meeting, and then you had a discussion with him about Sergeant's role?

- A. We were -- as management of the company, we were aware that Sergeant's had a presence at the table. We were also aware that Sowell had purchased Sergeant's prior to that time period.
- Q. Okay. Do you recall when you learned that Sowell had purchased Sergeant's?
- A. No, I don't. But it would have been -- I'm sure not long after it actually happened; whenever that date was. In our industry, those things aren't kept quiet for very long.
- Q. And what did you understand to be Sergeant's presence or role in these discussions?
- A. My understanding was that it was another arm of the Sowell Pet Food group, and they had specific reasons why they wanted certain customers put under that umbrella, as opposed to Pet Life. And as long as our people were comfortable that that customer care was going to be correct and accurate, we looked at that as being a decision for the Sowell people to make.

In conjunction with those discussions, at exactly the same time, the Sergeant's people would have sent us a check for their share of the third-quarter royalty, which,

certainly, for all appearances to me and to members of our organization, looked like that they were shuffling responsibilities between the two companies.

- Q. I believe the royalty payments would have been due -- one was due July 31st, and the next one would have been due October 31st.
  - A. Um-hum.
- Q. The first Sergeant's payment would have been in October?
  - A. Um-hum.
- Q. Is that correct?
- 12 A. Um-hum.

- Q. All right. So that would have been about three months after this agreement -- the Settlement Agreement was entered?
- A. It might have been after the Settlement Agreement, but it was during the very time when the Sergeant's people were at the table taking over accountability for specific customers. That -- that started in September, went through October. There was other meetings going on through November and December with that group of people.
- Q. Would you agree with me that Sergeant's was not a party to Exhibit 4 -- excuse me, Exhibit 6, the Settlement Agreement?
  - A. I guess I wouldn't agree with that, inasmuch as

they were at the table taking responsibility for customers.

Q. Okay.

- A. Kind of hard to separate things when you have Alan Brown chairing both of these organizations and representing both of the organizations to you.
- Q. Would you agree with me that Sergeant's name doesn't appear anywhere in the Settlement Agreement?
  - A. Yes, sir.
- Q. Was there any consideration given by you to adding Sergeant's to this Settlement Agreement?
  - A. At the time that -- no, sir. The answer is no.
- Q. Now, my understanding of your testimony with the Settlement Agreement is that Maple Leaf was dissolved and customers were divvied up between -- well, Dad's took back its former customers, Pet Life held onto some customers, and then some of Pet Life's customers, the responsibility for those customers was shifted to Sergeant's. Is that a fair summary?
- A. I wouldn't know that that's accurate. I would not know that your statement is accurate. I don't know that.
- Q. Was that your understanding of what was going on at this time?
- A. My understanding is that accountability for customers would have gone to the organization that could best have serviced that customer. And on the -- if it was a

customer that Pet Life could best service, then how the 1 decision got made as to whether it went to Pet Life or 2 Sergeant's, I wouldn't have a -- you've got the wrong guy 3 here for that discussion. I don't know. 4 Okay. As far as the accountability for which 5 Q. customer, was that something that -- do you know whether or 6 7 not that was ever reduced to writing? 8 Α. Yes, sir. Okay. And was there an agreement entered between 9 Ο. 10 Dad's and some other party? You mean a written legal agreement? 11 12 Or any agreement. I mean, was there something Ο. 13 saying --There were -- there were memorandums -- or there 14 Α. were schedules laid out with accountability that all the 15 parties to that signed off on, yes. 16 You're saying Sergeant's signed off on these 17 Q. schedules? 18 19 Α. Um-hum. Were these schedules, were they attached to any 20 type of formal legal document, that you're aware of? 21 22 Α. I don't know that. Not that I'm aware of, but I 23 don't know that. Was one of the reasons -- did Dad's make the 24 Ο.

decision to dissolve Maple Leaf because it wanted to get

1 into the pet treat business? 2 Α. No. Was one of the discussions that was held 3 Ο. internally about dissolving Maple Leaf is because Dad's 4 wanted to go after Pet Life's customers? 5 Α. 6 No. (Discussion held off the record.) 7 We're looking at the Sales and Marketing 8 Q. Could you just flip to Exhibit -- the very back 9 I think it's Exhibit B to the agreement. 10 (Witness complies.) 11 Α. (Discussion held off the record.) 12 MR. WHITE: It's Exhibit B to that exhibit, so it 13 might be kind of up front. It says commissions. 14 MR. DEVLIN: It's Exhibit B to Exhibit C of the 15 16 Complaint? MR. WHITE: Right. It's the last page of Exhibit 17 C. 18 And Exhibit B to the Sales and Marketing Agreement 19 Ο. appears to list the different pet food products and pet 20 treat products to be covered by the Sales and Marketing 21 Do you see that? 22 Agreement. 23 Yes, sir. Α. And there's a number of different product lines, 24 Q. such as kibbles/variety mix. Which one of those -- can you 25

just go down that list real quick for me and just tell me 1 2 which one of those products are manufactured by Dad's. 3 Α. At this time? Q. Yeah. Right. When you entered into that 4 5 agreement. 6 Α. The first one. Kibbles and variety mix? 7 Q. Um-hum. Now, I'm -- I'm not the right person to 8 Α. answer this for you, David. Because I -- the urinary dry 9 cat formula could have been, but I don't know. I can't tell 10 you back then. Dry dog and dry cat, premium dog, premium 11 cat, we were capable of doing all that. But I -- I am not 12 the right person to answer this for you. 13 All right. Well, is it fair to say that out of 14 Q. those product lines that are listed on Exhibit B to the 15 Sales and Marketing Agreement, you know for certain that the 16 17 kibbles/variety mix was manufactured by Dad's --18 Α. That's correct. -- and some of the others, you're not really 19 Q. 20 sure --Soft moist dog definitely was Pet Life. 21 Α. Milk-bone-style biscuit was definitely Pet Life. 22 (Witness asked for clarification by reporter.) 23 Kibbles/variety mix is definitely a Dad's product. 24 Α. And then soft moist dog, milk-bone-style biscuit, and soft 25

moist treats, those would be -- definitely be Pet Life items. And beyond that, I don't know.

- Q. Now, of those items, now, currently does Dad's manufacture any of those items that are listed there?
- A. Well, let me make sure you understand what I told you before. In 1999, when we bought Gaines Canada, Dad's was making everything on this list except soft moist dog food, milk-bone-style biscuit, and jug dry cat and soft moist treats. We did not make those items.
  - Q. Okay.

- A. Everything else we made. Now, whether we were making it for the Whitecap group or this agreement, I'm not the person to answer that. I don't know who was providing what.
- Q. Well, of those four that you were not manufacturing, do you currently manufacture any of those products?
  - A. We make soft moist treats today. Soft treats.
- Q. And that would have been the late '03, early '04 that we were talking about earlier?
- A. Yes, sir. That's correct, um-hum. Beginning with the jerky and --
- Q. Now, at the time you entered into this Settlement Agreement, which is Exhibit 6 that we were looking at earlier, what was your understanding of Pet Life's financial

condition?

- A. I don't know that I would have a specific understanding what -- it was a highly leveraged purchase when Sowell bought it. I knew that. I knew that they had --
- Q. Well, Sowell didn't purchase -- well, first of all, I don't -- Sowell didn't purchase Pet Life until a month later; September of 2001, I believe.
  - A. No, they purchased Pet Life in the middle of '99.
- Q. I'm sorry. You're right. I'm thinking of something else.
  - A. Yeah. Sergeant's, you're thinking of.
  - Q. Right. Right. Okay, go ahead. I'm sorry; I didn't mean to interrupt you. We were talking about the financial condition of Pet Life at this time. You said it was highly leveraged and --
  - A. Well, that's all I knew from the beginning. I wouldn't have any specific knowledge of whether, really, it was particularly better or worse. Certainly from Alan Brown, I never would have been under the understanding that there was any issue particularly around that.
  - Q. At this point, did you request the financial statements of Pet Life or do anything else to verify its financial condition?
    - A. At what point?

Right at this point when you entered into this 1 Settlement Agreement of August of -- August 1 -- excuse 2 3 me --Where we unwound Maple Leaf? 4 Α. Yes. 5 Q. No, sir. 6 Α. August 1 of 2001. Now, at this point, were there 7 Q. any statements made by Sergeant's about guaranteeing the 8 royalty payments being made by Pet Life under the original 9 10 agreement with you? Just by their actions. 11 Α. Okay. Why don't you explain to me what actions 12 Q. 13 we're talking about. Well, they were part and parcel of the customer 14 Α. accountability. It had been made very clear to us from Alan 15 Brown that Sergeant's was an owned entity by Sowell 16 Partners, and that they would be trying to grow certain 17 pieces of the business in that entity. 18 Certainly, when the third-quarter payment came 19 from Sergeant's, as opposed to Pet Life, that was brought to 20 both Rick and I's attention by our CFO, Rick Moyer. We 21 didn't have a problem with that, understanding that they 22 were both jointly owned by Sowell partners. And we 23 certainly relied on the fact that if that's the way they 24

wanted to have the payments made, that was fine with us.

Any other actions, other than what you just went 1 Q. 2 through? Not that I would have first-hand knowledge of, no. 3 Α. Okay. Now, I asked you just a couple seconds ago, 4 Ο. were there any statements made by Sergeant's to you that 5 6 they would continue to -- or they -- I wouldn't say 7 "continue". Strike that. That they would quarantee the royalty payments owed by Pet Life under the Asset Purchase 8 9 Agreement? Only that they paid it in the third and fourth 10 Α. quarter. That's a pretty big statement to me. 11 12 Ο. Well --Relied on that as being the way it is. 13 Α. And I appreciate and understand your position. 14 Q. 15 Did anybody from Sergeant's say to you, hey, we're going to take care of this royalty payment, we're going to guarantee 16 it? 17 18 Α. Not to the best of my recollection. 19 Now, at the time that you entered into Exhibit 6, Q. 20 the Settlement Agreement, is it fair to say that the royalty 21 payments were current? Yes, sir. 22 Α. Do you have the Settlement Agreement? Okay. 23 Can Ο. you take a look at Page S-135, Paragraph 6, labeled 24 "Restrictive Covenant". 25

1 A. Um-hum.

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- Q. Do you see that? What did you understand that paragraph to generally provide for?
- A. It provided for the two principal companies, Dad's and Pet Life, to have about 15 or 16 months of a time period where neither company would compete with the other person's products. In the case of Pet Life, it was all soft treats. In the case of Dad's, it was variety mix. That neither company would -- would sell or manufacture, distribute, cause its products to be delivered to customers on the list that was involved up through 2002. Specifically soft treats, Dad's was not permitted to deal with any of those customers. And variety mix, specifically Pet Life was not allowed to provide to any of those customers.
  - Q. Now, did Dad's comply with that restriction?
- 16 A. Absolutely.
  - O. I see there's --
- 18 A. As did Pet Life.
- Q. I see there's a reference to "shall not include jerky products". And I believe we touched upon that earlier.
- A. Um-hum.
- O. Is that correct?
- A. Um-hum.
- Q. And at that point was Dad's having discussions

with a potential merger partner in which Dad's may bring to 1 the table the jerky product line? 2 3 Α. Yes, sir. Was that merger ever consummated? 4 Q. 5 No, sir, it was not. Α. When did that fall apart? 6 Q. I really don't recall, and I should, because I was 7 Α. up to my ears in it. But I really don't recall. 8 How would you characterize the status of the 9 negotiations with this merger partner during this time 10 I mean, was this just kind of the infant stage, or 11 period? were you pretty far along at that point? 12 Α. I don't know. 13 Did you ever enter into a letter of intent with 14 Ο. this potential merger partner? 15 16 Α. I believe we did. (Discussion held off the record.) 17 18 (Recess held from 12:05 p.m. till 12:18 p.m.) Now, we were talking a little bit in this 19 Q. August 1999 time period about the dissolution of Maple Leaf 20 and the -- and some other matters. Were you aware at this 21 point that Pet Life and Sergeant's were having discussions 22 about Sergeant's purchasing some of the assets of Pet Life? 23 Α. No, sir. 24

When did you first learn about that?

25

Q.

- 1 A. I think it was May of '02.
  - Q. Now, at some point you learned that Sergeant's was going to make royalty payments --
    - A. I learned that they did.
  - Q. Okay. And when did you first learn that they were going to make royalty payments to Gaines?
    - A. When they did, in October of '01.
  - Q. Was that the first knowledge that you had that Sergeant's was going to make a royalty payment to Gaines?
  - A. Yes, sir.

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- 11 Q. I think you mentioned that when that payment came 12 in, it was brought to your attention?
- 13 A. Yes, sir.
  - Q. Who brought it to your attention?
- 15 A. Rick Moyer.
- Q. And did you have any discussion about any impact or effect that that would have?
  - A. I don't recall any specific discussion with Rick.
- Q. Did you have a reaction when you learned that Sergeant was making a royalty payment?
- 21 A. I did.
- Q. What was your reaction?
- A. Reaction was that it -- for reasons unknown to me, that it was a decision by Alan Brown that that's where the royalty was going to be paid from.

Did you contact Alan Brown or anybody from 1 Sergeant's to determine why they were making that royalty 2 3 payment? Not that I recall. 4 Α. Did you direct anybody underneath you to do that? 5 Ο. 6 Α. I don't -- I don't have any recollection of that. I don't recall the conversation with Rick Moyer when he 7 would have brought that to our attention, as to whether he 8 had already talked with someone or not. I don't have any 9 10 recollection of that time frame. My reaction was that it was consistent with them 11 divvying customers under Maple Leaf into Sergeant's, it was 12 consistent with the fact that they had brought a salesperson 13 for Pet Life into Sergeant's, they had a Sergeant's sales 14 manager working with Doug on projects. You had two 15 16 companies under the same ownership that we just relied that 17 Alan Brown was doing what was right for them, I guess. 18 Ο. Do you know how many checks Dad's received from Sergeant's for payment to Gaines? 19 I know that we received a royalty check in October 20 Α. 21 of '01. Do you know how much that was for? 22 Q. I can't give you the exact number off the top of 23 Α. my head. 24

Do you have an approximate number?

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Q.

- A. It would have been approximately for 60 percent of \$75,000. There were usually some adjustments that were made based on our agreement with Shato, so I don't know what exactly the numbers were.
  - O. Okay. Did you get another check after that?
- A. I don't believe that the check came to -- was made out to Dad's as reimbursement. I think the check came from Sergeant's directly to Shato for the fourth quarter of '01's payment, which was made in January of '02, I believe.
- Q. What was the process prior to Sergeant's sending you a check? Would Pet Life send a check payable to Dad's, and then Dad's would just send a big check off to Gaines?
  - A. For the royalty payment?
- 14 Q. For the royalty payment.

- A. No. What happened was we would send the check off to Shato, and then we would submit an invoice to Pet Life for that. Or a request for the funds.
- Q. And that's the way it was generally done up until October of '01, and then you just received a check from Sergeant? Or was it done the same way; where you sent off a check to Shato and then billed Pet Life?
- A. I don't have the exact specific information you're looking for there.
- Q. And then the check in January of '02, that was made payable to Shato?

- 1 A. It was not made payable to Dad's.
  - Q. Was it sent to Dad's, or was it received by Dad's?
  - A. I don't know the answer to that. I do know that it was received by Shato.
  - Q. What about payments to Whitecap? Were any payments made by Sergeant's to Whitecap?
    - A. I don't know that.
  - Q. Are you aware of any written agreement between Sergeant's and Dad's dealing with the assumption of royalty payment?
    - A. No, sir.

- Q. Do you know whether or not Dad's attempted to have an agreement signed with Sergeant's?
  - A. Could you elaborate a little bit more by what you mean by "attempted"?
  - Q. Sure. Did you ever contact Sergeant's and say, hey, we received this check from you, we want to put in writing the fact that you're responsible for the royalty payments of Pet Life?
  - A. No, I didn't feel the need to do that. I felt that their actions in all of the venues that we have discussed here were pretty consistent with a decision on the part of Alan Brown that that's where he wanted those royalty payments made. My only attempt to deal with that issue came in May of '02, when I was informed as to what had happened

to the royalty obligation between Pet Life and Sergeant's.

- Q. What do you mean by that, when you were informed as to what had happened?
- A. Well, when there was no first-quarter payment by Pet Life or Sergeant's, there was a little bit of angst on the part of the people up in Canada, and so I took it upon myself to contact Sowell to find out what was going on. And I had a phone call back from Steven Smathers, where he explained to me where certain obligations of Pet Life had been with Sergeant's, but suddenly weren't with Sergeant's, and now Pet Life is no longer alive, so, unfortunately, Dad's, you're holding the bundle. That's when I found out about it.

So I would look at that as an attempt to go back to the owners of Sergeant's and make them accountable for what they should be doing.

- Q. And just so we're clear, that was in the May 2002 time period?
  - A. That's correct.

- Q. Let me have you take a look at Exhibit 4, please, of the exhibits. It's labeled Trademark, License, and Transfer Agreement, dated September 1, 2001, between Pet Life and Sergeant's. Do you recognize this document?
  - A. No, sir.
  - Q. Have you ever seen this document?

No, sir. 1 Α. The exchange of payments and the process followed, 2 Q. especially when Sergeant's started making payment, is that 3 something that Rick Lang would be familiar with, as far as 4 you can tell? 5 Α. Sure. 6 When I say -- I'm trying to figure out exactly 7 Q. the -- who paid what and where it went and so forth, that we 8 were discussing. And you weren't completely familiar with 9 it, but he would know that, for example, payment came in 10 payable to Dad's and it was sent off -- that's something he 11 would --12 Rick Moyer would be the person with that specific 13 Α. information. 14 15

- Q. I'm sorry, Rick Moyer. Okay. Now, my understanding is that -- of your testimony, that Dad's missed the first payment of 2002. Is that correct?
  - A. Dad's did not.
- Q. I'm sorry. That Sergeant's did not -- and, frankly, that Pet Life -- nobody made a payment in 2002 on the royalty. Is that correct?
- A. Got you. Yes.

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- Q. All right. Were you notified in advance that Pet
  Life was not going to be making that payment?
  - A. No, sir.

Q. Were you notified that nobody was going to be making that payment?

A. No, sir.

- Q. And so then when you didn't -- when you didn't receive the payment at that point, that's when you contacted Sergeant's and were told that they weren't going to be making any further payments? Is that correct?
- A. I believe the sequence was Rick Moyer contacted Sergeant's and was told that, and then I made my connection with the Sowell people in Dallas.
  - Q. And that was Mr. Smathers that you spoke with?
  - A. That's correct.
- Q. Did you speak to anybody else about this issue from Sergeant's?
  - A. No, sir.
  - Q. And the discussion that you had with Mr. Smathers, you just called him and said, hey -- and I'm, again, paraphrasing -- well, why don't you tell me the nature of the discussion. I think you mentioned it or touched upon it, and I don't know if you completely covered it; when you called Mr. Smathers. Can you just go over the exchange between the two of you at that point.
  - A. Well, that would be easy, because there was no exchange. I left him a voicemail, and he responded by leaving me one.

- O. Okay. And what was your voicemail?
- A. That it's been brought to my attention that their first-quarter payment had not been made, and that Rick Moyer had been informed that it was not going to be, and asking the people down there to explain to me what's going on.
- Q. Okay. And then you received a voicemail back from Steven?
  - A. Yes, sir.

- Q. And what did that say?
- A. To the best of my recollection, it would have stated a -- something around the series of transactions that -- we had no idea. It's probably memorialized by this agreement here that I'm looking at (indicating); that indicated that the obligation that either Pet Life had or Sergeant's had is now no longer operable because Pet Life was bankrupt and Sergeant's no longer had the obligation.
  - Q. How did you respond to that voicemail?
- A. I am reasonably sure I wrote Alan Brown a letter that expressed, I guess, my consternation and surprise, and reminded him of discussions that he and I had had in Toronto several years before. And to the best of my knowledge, I don't recall getting a response out of that.
- Q. Were you asked to provide to your counsel any documents or letters that you had touching upon any of the issues in this case?

Α. Yes. 1 Did you produce those to your counsel? 2 Ο. Some documents and letters. 3 Α. Do you remember turning that letter over to him? 4 Q. No, I don't. 5 Α. 6 Q. And I --I don't remember if I did or didn't. 7 Α. (Discussion held off the record.) 8 MR. WHITE: Counsel just had a discussion. We're 9 not completely clear whether or not that letter 10 that was just being referred to by Mr. Lang was 11 produced, so we have asked Mr. Lang to go back to 12 his office and get a copy of that letter and 13 provide it to counsel at his earliest convenience. 14 15 Fair enough? MR. DEVLIN: Fair enough. If the letter, in 16 fact, exists. 17 MR. WHITE: Right. And if it doesn't exist --18 19 BY MR. WHITE: But it's your recollection that you did send a 20 0. 21 letter to Mr. Brown? I certainly either did that, or I talked with him. 22 And I don't recall. But I'll search my files. Okay? 23 24 If you checked your files and you couldn't find a Q. copy of that letter, would that indicate to you that you did 25

not send the letter?

- A. Not necessarily.
- Q. Do you have a specific recollection, sitting here today, that you talked to Mr. Brown about this issue?
- A. I don't. It would be pretty unbelievable that in one way or another I didn't connect with Alan Brown. And he was really the main guy from the beginning here.
- Q. Okay. Well, sitting here today, is it fair to say that you don't have a specific recollection one way or the other --
  - A. That's accurate.
- Q. -- what -- okay. All right. Taking a look at the Complaint that was filed by your counsel in this case, and specifically Paragraph 36, there's a reference to -- let's see -- "At or about the time of default of Pet Life and Sergeant's with respect to the royalty, representatives of Sowell and Sergeant's advised Dad's that Dad's would be provided an opportunity to purchase the assets of Pet Life that were under the control of Sowell, Sergeant's, and LaSalle, only if Dad's agreed to make certain monetary payments to Sowell." Do you see that?
  - A. Yes, sir.
- Q. Were such representations made directly to you?
- 24 A. No, sir.
  - Q. Do you know who these representations were made

1 to? Yes, sir. 2 Α. Who were they made to? 3 Ο. Bob Dwyer. 4 Α. 5 So to find out exactly what was said to Mr. Dwyer, Q. we should probably talk to Mr. Dwyer, huh? 6 7 Α. (Witness nods head.) (Discussion held off the record.) 8 9 Do you know what certain monetary payments were Ο. 10 being requested that is referred to in this Complaint? 11 Α. Not firsthand, I don't know. 12 Ο. So you don't know how much they were asking for or 13 anything like that? 14 Α. That's correct. Did Dad's make any more payments to Gaines after 15 Q. the April 2002 time period? Royalty payments. 16 17 Α. Yes. 18 When was the next payment made? Q. 19 I'm not sure, but probably in May or thereabouts. Α. 20 Q. Was that the payment that was due at that point? We negotiated a settlement of the final amount 21 Α. 22 due, which was 900,000, we negotiated payment of \$750,000. And I believe that was paid in May of '02. As well as we 23 24 paid the entire first-quarter payment of \$75,000. 25 Ο. Was a demand made by Gaines at that point to pay

the entire amount due and owing?

A. No, sir.

- Q. Did Gaines approach Dad's and say, hey, you're defaulting on these royalty payments, we need you to pay the full amount that's due and owing at this point? Or how did this come about?
- A. It came about between -- discussions between Rick Moyer and Sultan Thiara, T-H-I-A-R-A, who was the CFO of Shato. And we felt it was a way to mitigate our costs.

  Based on current interest rates, we felt we got a good discount rate on it.
- Q. Well, how did this come about? The royalty payment was not made by Pet Life or Sergeant's in the April 2002 time period.
  - A. Correct.
- Q. And at that point, Dad's would have made its \$30,000 payment, give or take a little bit of money, and then -- so you were missing about 40 grand at that point. Is that fair to say?
- 20 A. Shato was missing that.
  - Q. Right. Shato was missing 40 grand. So then three weeks later, you negotiate a settlement of all of the money that's due for the next, what, two or three years? Is that fair to say; 300,000 a year?
    - A. Um-hum.

1	Q. For the next three years. What precipitated the
2	discussions between Dad's and Gaines about paying off the
3	entire 900,000 that was owed for the next three years?
4	A. Just felt it was the least cost solution.
5	Q. Was there any type of legal requirement under
6	which Dad's was operating which required it to make the
7	750,000 advanced payment?
8	MR. DEVLIN: I'm just going to lodge an objection
9	to the extent it calls for a legal conclusion.
10	You can answer the question.
11	Q. Do you know whether or not Dad's was legally
12	required to make that payment?
13	A. I don't have a clue.
14	Q. Do you have an understanding one way or the other
15	that it was legally required to make that payment?
16	A. I simply don't know.
17	Q. Did Rick Moyer and Sultan they were the chief
18	parties negotiating this number.
19	A. Yes, sir.
20	Q. Before making the payments, did you advise Pet
21	Life that you were going to satisfy the outstanding royalty
22	payments owed to Gaines on its behalf?
23	A. I wouldn't know the answer to that, sir.
24	Q. Do you know whether or not Dad's advised
25	Sergeant's that they were going to make this payment to

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1
     satisfy Pet Life's obligations?
 2
          Α.
               I don't know that.
               Did you personally notify either Pet Life or
 3
          Ο.
     Sergeant's?
 4
 5
          Α.
               Did I personally?
 6
               Did you.
          Q.
 7
               No, sir.
          Α.
               And you're not aware of anybody -- whether or not
 8
          Q.
 9
     they did that?
10
               But I wouldn't be aware.
          Α.
               Did you personally -- do you know whether or not
11
          Q.
12
     Pet Life or Sergeant's were notified when the payment was
13
     made?
14
          Α.
               I don't know that.
15
                (Deposition Exhibit 15
16
                marked for identification.)
17
               I'm just going to show you what's been marked as
          Q.
18
     Exhibit 15. Do you recognize that document?
19
          Α.
               I don't. Meaning have I seen it before? I don't
20
     think so.
21
               Okay. Would it be fair to say that Rick Moyer and
          Ο.
22
     Mr. Dwyer were chiefly responsible for negotiating and
23
     finalizing the Settlement Agreement between --
24
          Α.
               And our CEO.
25
               And, I'm sorry, that person is, again?
          Ο.
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- A. Rick Lang. Richard A. Lang, Junior.
- Q. In the April, May 2002 time period, did you become aware of the fact that LaSalle Bank was foreclosing on the assets of Pet Life?
  - A. Yes.

- Q. When did you first learn that LaSalle was planning to foreclose on the assets of Pet Life?
  - A. I don't know that specifically, David.
- Q. Did you learn in advance -- did you have any discussions with LaSalle prior to the foreclosure that LaSalle was planning to do that?
- A. My knowledge of that is pretty slim. It might be best if I tell you what I do know, and then you can go from there.
  - Q. That's fine.
- A. I had had a phone call from Smathers sometime in the early part of '02 indicating that they had a desire to sell Pet Life. And he threw some numbers around on the telephone and wanted me to know that they were pretty serious about doing it. If we wanted to do anything, we needed to respond quickly.

Since I was no longer the president of the company, I shared that information with Rick Lang, who put a team together to deal with that issue and move that issue forward. That really ends my own personal firsthand

1 knowledge of the events that occurred from there. 2 There was certainly a point in time when I would 3 have known that LaSalle was in the driver's seat, I quess, 4 so to speak. But I was not involved in those negotiations, 5 nor was I in Chicago when all the transactions were being 6 discussed. 7 Q. And who was there on behalf of Dad's? I believe that would have been Rick Lang and Bob 8 Α. 9 Dwyer and Rick Moyer and Elliott Haverlack, I believe. 10 Q. When did you step down as president of Dad's? I think it was January of '01. 11 Α. 12 How long were you president prior to that? Ο. 13 Α. Too long. 14 Q. 20, 30 -- a number of years? 15 Α. Yeah. From the middle 70's. 16 So when the discussions were occurring in the Ο. 17 November '99 time period with Pet Life, were you the president and chairman of the Board of Dad's? 18 19 Α. No. I was the president/CEO. 20 Q. CEO. 21 Α. Um-hum. 22 Ο. Did you also preside as the CEO in January of 2001? 23 Yep, I did. 24 Α. 25 And when were you elevated to chairman of the 0.

1 Board? Same time period? 2 Α. (Witness nods head.) You can look at that as an 3 elevation, I quess. Yes. 4 Q. When did it change? 5 Α. Same time. 6 Who was the chairman of the Board prior to you? Q. 7 Α. My dad, George A. Lang, Junior. 8 Q. Did your dad have any involvement in these 9 discussions regarding Pet Life? 10 Α. None whatsoever. 11 Q. And then Rick Lang succeeded you as president? 12 Α. Yes, sir. 13 Q. And he more or less handled the issues that were going on with Pet Life foreclosure and the auction and so 14 15 forth? 16 Α. That's correct. 17 Q. Did he keep you apprised of what was going on? 18 Α. I'm sure to some degree. 19 Do you have any recollection of the discussions Q. 20 that you had with him regarding whether or not Pet -- or 21 whether or not Dad's bid on the Pet Life assets; you know, what was the winning bid, any of that stuff? 22 I know we bid, and I know we didn't win. 23 Α. 24 there was some unhappiness about the process. I don't know the specifics. And I know that -- the people who bought it,

I know who -- who did do the purchase. That's about what I 1 2 know. 3 Any discussions that occurred between Dad's and 4 Pet Life regarding the purchase of Pet Life's assets in this 5 time period, would those have been handled by Rick Lang or 6 Bob Dwyer, as far as you -- well, let's put it another way, 7 you were not involved in that? 8 Α. Not by me. That's correct. 9 (Discussion held off the record.) 10 Q. I'm just going to show you a document, and I'm not going to mark it as an exhibit. 11 12 (Discussion held off the record.) 13 Q. I'm going to show you what's been marked as a -or it hasn't been marked. It's a Notification and 14 15 Cancellation Agreement. Do you recognize that document? 16 Α. I sure don't. 17 Actually, I think that's -- I believe that's 18 Exhibit 8. Is that correct? 19 MR. DEVLIN: Yes, it is. Just for the record, 20 that is Exhibit -- previously marked as Exhibit 8. 21 I'd just have you take a look at Exhibit 9, Q. 22 It's labeled Settlement and Cooperation Agreement. 23 Do you recognize that document? 24 Α. I do not. 25 Q. Do you agree with me that Dad's has never entered

1 into any written agreement with Sergeant's? 2 I would agree with you that I'm not aware of any. Α. (Discussion held off the record.) 3 We're just taking a look at Paragraph 1. 4 Q. 5 that being the president, CEO, and chairman of the company, 6 you're fairly familiar with the litigation process. And all 7 these were, were just some questions that we asked you, your 8 company, and these are your responses. Okay? 9 Α. (Witness nods head.) 10 If you look under No. 1, there's a reference Ο. 11 that -- your answer was, "The Plaintiff," meaning Dad's, 12 "first learned of Defendant's," meaning Sergeant's, 13 "secession to the trademark's customer at issue on or around 14 August 1st." 15 And I guess my question is, is that accurate? Is 16 that an accurate response? 17 I can speak for myself and tell you that I Α. 18 wouldn't have had knowledge of that specifically until two 19 events happened. One was the participation of Sergeant's in 20 the allocation of customers that occurred in September and 21 October, November, December of the same year, and the 22 Sergeant's royalty payment that was made in October of the 23 same year. Okay. So your contention that Sergeant's 24 Ο. 25 seceded -- or assumed the responsibility of Pet Life, based

on, number one, that they participated in the divvying up of 1 2 customers, and then, number two, they made a royalty payment 3 in October of --4 Α. They actually -- actually managed those customers. 5 It isn't like we put them into a slot somewhere and they 6 disappeared. They were actively managing that group of 7 customers as employees of Sergeant's. All under the 8 direction, obviously, of Alan Brown. And that's the way he 9 wanted things done. Which was fine with us. 10 Now, if you look under Paragraph 2, you know, I Ο. 11 asked your counsel to identify any notice given by Dad's to 12 Sergeant's contending that Sergeant's had assumed the obligations of Pet Life. Do you see that? 13 14 Yes, sir. Α. 15 Ο. And I don't believe that your counsel -- probably not purposefully, but didn't really answer my question. 16 my question is, did you ever say to Sergeant's, hey, 17 18 Sergeant's, you've assumed the responsibilities of Pet Life: 19 under this Royalty Agreement, you owe this money? 20 Α. Did I say that to Sergeant's? 21 Q. Yes. 22 Α. No. 23 Do you know if anybody did say that to Sergeant's? Q.

I don't know that. Now, there was a very clear

set of conversations over that course of that year when

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Α.

Sowell bought Sergeant's with Alan Brown. He would sit and share strategy with me about Sergeant's; where they were trying to go, what they were trying to do, the fact that he was going to incorporate some of the specialty capability of Pet Life into the Sergeant's organization because they were better marketers. I mean, you've got to understand, from our perspective, our relationship was with the Sowell people. And when they bought Sergeant's, in addition to Pet Life, whether -- whether their actions and their cash was coming from Pet Life or Sergeant's or Sowell was -- it really didn't matter to us, because we depended on them to operate their businesses, you know, in their best interests, obviously.

So, I mean, the fact that -- we certainly didn't know that they had transferred trademarks to Sergeant's at this date. At least I'm not aware that anyone in the company knew that. I think we would have gone ballistic if we would have known that. We didn't know that. We relied on the fact that they were making payments, that they were actively involved in servicing customers, they were actively involved in working with our people on the sales and perhaps even on -- on the product development side.

So it was, geez, here is another entity under Sowell who is involved in pet food, and there's some things maybe they can do better than the others.

So in my opinion, that's a pretty aggressive date for us to have knowledge of the secession of trademarks. Certainly from the customer and the business issues, there's no doubt that that would have been common knowledge at that point in time. Certainly a little bit before that, because discussions would have already been happening with Atherley, Brunell, and Doug Lang about, hey, what's the right way to handle these customers.

You know, the dissolution with Maple Leaf really happened because you had a group of professional salespeople saying this isn't working. You know, not just Dad's people. You had a group of professional salespeople, Sergeant's, Pet Life, and Dad's, saying this isn't working, we need to do something different.

- Q. That dissolution of Maple Leaf, was that in any way dependent on the involvement of Sergeant's in the subsequent negotiations?
  - A. Define what you mean by "dependent".
- Q. Well, would the dissolution have gone forward, but for the fact that Sergeant's was involved in taking over some of the customer relationships of Pet Life?
- A. I can't speak to that from Pet Life's end. The Sowell end, perhaps from the Sowell end, the answer to that is it would have made a difference. I don't know that. From our end, it wouldn't have.

1 I mean, this dissolution was happening whether Ο. 2 Sergeant's was involved or not; is that fair to say? 3 It was going to happen as long as we could come to an amicable agreement that served all the customers 4 5 properly. 6 (Deposition Exhibit 16 7 marked for identification.) 8 Q. I'm just going to show you what's been marked as Exhibit 16, a group of exhibits. 9 10 (Discussion held off the record.) 11 Ο. Exhibit 16 is marked as Maple Leaf Divorce 12 Schedule. Do you see that? 13 Α. I was afraid it was my own. Yes, sir, I see it. 14 Do you recognize this document? 0. 15 Α. I have seen this document before. 16 Q. Can you explain to me your understanding of this 17 document. In the "for what it's worth" department, it's some 18 Α. 19 documentation of a series of meetings between Pet Life, 20 Sergeant's, and Dad's people to indicate who was going to do 21 what with what accounts. The first page is probably a first 22 crack at where they got. Second page looks like a follow-up 23 meeting where certain actions had been taken. Someone had 24 probably revised where they were going with it. 25 Q. So was this --

1 I wasn't a part of any of the meetings or Α. 2 discussions that led to this document. So it's your understanding that this document was 3 4 generated to indicate how the customers were being divvied 5 up as a result of the Maple Leaf dissolution? 6 Α. That would be my understanding. At the time that LaSalle foreclosed on the assets 7 Ο. 8 of Pet Life, did Dad's have -- was Dad's a creditor of Pet 9 Life? 10 It's pretty interesting, David, when you look at Α. 11 this document, isn't it, that all of the Pet Life 12 responsibilities are going to Sergeant's. Just an 13 I haven't looked at this before. It's pretty observation. 14 interesting. Excuse me. Your question? 15 Q. No problem. At the time that LaSalle foreclosed on the assets of Pet Life, was Dad's owed any money by Pet 16 17 Life? Was it a creditor? 18 Α. I don't know. I don't know that. 19 Do you know anything about the Pet Life bankruptcy Q. 20 proceeding? 21 Α. Anything I would know about it would be second- or 22 third- or fourth-hand, at best. 23 Do you know whether -- are you generally familiar 24 with bankruptcy terms?

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Α.

No, sir.

Do you know the distinction between an involuntary Q. and voluntary bankruptcy filing? I could guess, but, no, I don't. Α. Q. Were there any discussions in which you participated internally at Pet Life where it was discussed whether or not Dad's should try to force Pet Life into bankruptcy? You're not aware of any of those? Α. No. MR. WHITE: That's all the questions I have for you. (Deposition concluded at 1:06 p.m.)